

AS&P – Architects Consulting (Shanghai) Co., Ltd.

Architects, Planners

841 Yan An Zhong Lu, Room 1102

200040 Shanghai, China

To whom it may concern

Mrs. Galina Vasileva was engaged with the AS&P – Architects Consulting (Shanghai) Co., Ltd. (a 100% subsidiary of AS&P-Albert Speer & Partner GmbH, Frankfurt) for one year, from 1st of August 2011 to 31st of July 2012, as "Project Architect/Project Urban Designer".

The profile of her position according to AS&P's internal organization chart reads as follows:

- discuss project objectives, design direction, case study projects, "story line" for presentation, scheduling with PM
- work out improve design according to project objectives and tasks set by PM
- work out specific design solutions, master plan refinements, Controlling detailed plan fixings, construction details
- identify and collect information on construction methods, materials, colors etc, their availability and costs; maintain contact to providers consultants
- verify compliance of task and worked out solutions with local rules and regulations
- take part in Regular Project Design Meetings
- take part in regular client meetings
- work-out and submission of approval planning, in coordination with PM
- take part in bidding process, in coordination with PM
- take part in construction supervision on site, in coordination with PM
- take part in project-post-completion adjustment, amendment and maintenance tasks, in coordination with PM
- Apply office internal IT Formats, project work-out-standards, documentation- filing and folder- system to entire project work out process

Galina's professional performance fully complied with this profile. She cooperated closely both with our Chief Architect and our Chief Urban Designer; and has been part of different project teams.

The projects she worked on have included the following:

- "Polifilm" Production Plant, architectural study and concept design
- "Anting New Town "Club House", Conceptual Design and Design Development
- "Nanchang AVIC Hongdu", Urban Design Competition, Controlling Detail Plan
- "Wuzhen, Tongxiang", Urban Design Master Plan
- "Wuxi Optoelectron ICS Park", Urban Design Master Plan
- "Caohejin Block A2", Architectural Design Competition
- "First Century Publishing House", Architectural Design Competition

During her stay with us, Galina has constantly improved her technical skills, as well as her design-, organization- and socializing capacity. Especially her ability to translate even rough design ideas quickly and efficiently into 3D-visualisations helped greatly in the design- and the decision making process; particularly in competitions with their always tight schedule.

Furthermore, Galina's dedicated serious and comprehensive approach to professional work; her understanding for Architectural- as well as Urban-Design and her reliability have been greatly appreciated by all her colleagues as well as our external design-partners. With her talent, capabilities and reliability, she has been an important member of our team and has greatly contributed to our company's performance and success.

We state without hesitation that Mrs. Galina Vasileva has always performed all her tasks and duties to our full satisfaction.

We learned with great regret of Galina's intention to leave our office; yet understand and recognize her motivation. As a matter of course, she informed us about her plans duly in advance. We thank Galina very much for her engagement in our office.

We wish her success in her future career and have no hesitation in recommending her for any future responsible position.

Should you see any need for further information, please do not hesitate to contact me.

Johannes Dell

Shanghai, 31.07.2012

Member of Management Board and Partner
AS&P – Albert Speer & Partner GmbH

Executive Director
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